REQUEST FOR PROPOSALS FOR A STRATEGIC PLAN FOR THE BALDWIN COUNTY COMMISSION

The Baldwin County Commission is looking for proposals from qualified consultants to contract for consulting services to guide a Visioning and Strategic Planning process for the County.

PRIME SERVICE PROVIDER RESPONSIBILITIES

Service provider will assume responsibility for delivery of services and application performance, regardless whether or not the Service provider subcontracts any of these services. The Service provider will be the sole point of contact regarding contractual matters, including performance of services and the payment of any and all charges resulting from contract obligations. Service provider will be totally responsible for all obligations outlined under this RFP.

HOLD HARMLESS PROVISION

The service provider shall at all times indemnify and hold harmless the County and its departments, their County Commissioners, officers and employees, against all liability, claim of liability, loss, cost or damage, including death, and loss of services, on account of any injury to persons or property, occurring from any cause whatsoever in the work involved in the contract, and will, at his expense, defend on behalf of the County and its departments, their officers and employees, either or all, any suit brought against them or any suit arising from any such cause.

SERVICE PROVIDER QUALIFICATIONS

All bidders, to the best of their knowledge and belief, must be in, and remain in compliance with all applicable Federal, Alabama State, County and municipal laws, regulations, resolutions and ordinances. In particular and without limitation, all bidders must be licensed and permitted in accordance with The Code of Alabama Title 10, concerning corporations doing business within Alabama, Title 34, dealing with licensing for businesses, Title 40, concerning licenses and taxation, unless otherwise exempt. All bidders should be prepared to timely submit to the County non-confidential evidence or documentation demonstrating the fact that they are presently licensed and permitted under Alabama law. Such non-confidential evidence or documentation is encouraged to be submitted with the Bid Package.

All vendors, contractors and the grantee are required to comply with the Alabama Immigration Law under Sections 31-13-9 (a) and (b) of the Code of Alabama. Forms and documents will be included with award documents. Information and forms can be found on the Baldwin County Commission's Purchasing website under E-Verify at www.baldwincountyal.gov

All bidders must provide proof of proper certification of authority, and any required registration, to transact business in this State, in order to perform work for the Baldwin County Commission. Bidder's Registration Number shall be provided on the Bid Response Form. The phone number for the Alabama Secretary of State is (334) 242-5324, Corporate Division.

GENERAL SUBMISSION INFORMATION

Baldwin County intends to award a contract to a qualified consultant for the services. The proposal should address the Consultant's capabilities for performing all aspects of the project development process while presenting specific project information and substantiating the Consultant's methodologies and approach for completing the work requested.

PREPARATION COST

The County shall be not be responsible for proposal preparation costs, nor for costs including attorney fees associated with any (administrative, judicial or otherwise) challenge to the determination of the highest-ranked Proposer and/or award of contract and/or rejection of proposal. By submitting a proposal each Proposer agrees to be bound in this respect and waives all claims to such costs and fees.

SERVICE PROVIDERS INSURANCE PROVISIONS

The service provider shall not commence work under this contract until all the required insurance has been obtained by service provider and approved by the County. Nor shall the service provider allow any Subcontractor to commence work on his subcontract until the insurance required of the Subcontractor has been so obtained and approved.

The service provider at his expense shall carry, with insurers satisfactory to County, throughout the term of the contract, Auto Liability Insurance, including owned, hired and non-owned vehicles, with limits of not less than \$1,000,000, combined single limit, for both bodily injury liability and property damage liability each occurrence, Commercial General Liability Insurance, including all contractual liability hereunder, with limits not less than \$1,000,000, combined single limit, for both bodily injury liability and property damage liability each occurrence, Worker's Compensation Insurance, meeting the statutory limits of the State of Alabama and Employer's Liability Insurance fully covering all employees and supervisors participating in the work at/in/on any property, site, location, vessel, or equipment. *All liability insurance shall name the County as an additional insured.* Prior to commencing operations hereunder, a Certificate of Insurance evidencing such coverage, satisfactory to County, shall be furnished to County, which shall specifically state that such insurance shall provide for at least a thirty (30) day notice to County in the event of cancellation, termination or any change in such insurance policies.

The workers compensation certificate shall bear an endorsement clearly evidencing a waiver of the right of subrogation against County and County Representatives. Should the service provider fail to furnish current evidence upon demand of any insurance required hereunder, or in the event of cancellation, termination or change in any such insurance, County may, at its option, suspend any Agreement until insurance is obtained, terminate any Agreement immediately without further action, or hold service provider in material default and pursue any and all remedies available. Said Certificate of Insurance evidencing the requisite must be provided upon submission of the RFP.

EXAMINATION OF PROPOSALS

Proposers should carefully examine the entire RFP, and addenda thereto, and all related materials and data referenced in the RFP. Proposers should become fully aware of the nature of the Work and the conditions likely to be encountered in performing the Work.

CONFIDENTIALITY

The content of all proposals will be kept confidential until the selection of the Consultant is publicly announced. At that time, the selected proposal is open for review. After the award of the Contract, all proposals will then become public information.

LATE SUBMISSIONS

Proposals not received prior to the Date and Time specified in this document will not be considered and will be returned unopened after recommendation of award.

REJECTION OF PROPOSALS

The County reserves the right to reject any and all proposals if determined to be in the best interest of the County.

SCOPE OF WORK

Consultants are invited to submit a proposal, which includes an outline of their experience and qualifications in performing work directly related to the services required.

Proposals must include an overall estimate for all work in the proposal, as well as hourly and daily rates and must include estimated costs of travel.

The consultant will propose a work plan to develop a Strategic Plan through public involvement and participation, lay the groundwork for what the citizens of Baldwin County would like the identity of the County to be and where it is going. The County Vision should understand the whole community, reflect core community values, address emerging trends and issues, imagine a preferred future, and promote local action. The vision findings of this exercise will then be prioritized and added to a Strategic Plan. Strategic planning determines where an organization is going over the next few years and how it plans to get there. The intent of the Strategic Plan is to help the County direct its efforts and resources toward a defined vision for the future. The plan should include performance metrics such as benchmarks or milestones that measure the County's progress along the way.

Baldwin County is interested in having this plan completed proactively and transparently with community acceptance. The process should allow for both active and passive involvement ensuring diverse and extensive community participation. While the details of the strategic planning process are to be determined and negotiated with the chosen consultant, the following outline is suggested.

Phase I. Community and County Assessment: This process should include, at a minimum, the following:

- 1. Customized Online Survey. A custom-designed survey will be prepared and administered by the consultant (with County's assistance and hosting).
- 2. Two Public Forums. Two public forums, led by the consultant, at an agreed upon designated public locations held after 5:00 p.m. The consultant will develop an engagement strategy for forums, working with County staff, to enhance citizen turnout at forums. This may include social media and traditional media outreach.

- 3. Individual Interviews, led by the consultant, with Baldwin County Commissioners and designated elected and appointed officials.
- 4. Three Focus Group Meetings: Facilitate focus group meetings led by the consultant for entities participating in:
 - a. Economic development, commerce and health i.e. EDA, IDB's, Chambers of Commerce
 - b. Municipal and County elected officials i.e. Mayors, legislators, BOE's Sheriff etc.
 - c. Environmental Stewardship and Quality of Life i.e. Environmental Advisory Board, Baldwin United, Mobile Bay NEP, Baldwin County Planning Commission.

Consultant will provide written documentation summarizing meetings and online survey.

Phase II. Core Planning Phase. The consultant(s) will facilitate Planning Sessions.

Facilitated Planning Session 1: Vision, Mission and Values. The consultant(s) will facilitate a process that will include a visioning, mission and values determination process consisting of meetings with the Commission and key staff. Vision, Mission and values should serve as a framework for the strategic planning process.

Facilitated Planning Session 2:

Strategic Goals and Targets. The consultant(s) will facilitate a process that will include development of strategic goals and targets for County functions, that align with the Vision, Mission and Values, through facilitated meetings with the Commission and key staff.

Phase III. Performance Management and Training: The consultant(s) will provide training through a series of meetings, followed by written guides, to Baldwin County Directors, managers and key staff in performance management and execution of the strategic plan. The performance management should be based on the effective implementation of the strategic plan and its goals and targets. This should include at a minimum:

- a. Setting performance targets
- b. Monitoring and Evaluation of Performance
- c. Improving performance in service delivery and customer relations

INQUIRIES AND QUESTIONS

Any questions concerning technical specifications, contractual terms & conditions and/or proposal format should be directed to:

Wanda Gautney 312 Courthouse Square, Suite 15 Bay Minette, AL 36507 (251) 580-2520 wgautney@baldwincountyal.gov

PROPOSALS SUBMISSION

Four (4) copies are to be submitted no later than 2:00 P.M. CST on Thursday, July 12, 2019.

Wanda Gautney, Purchasing Director Baldwin County Commission 312 Courthouse Square, Suite 15 Bay Minette, AL 36507

Please do not send any materials via email or fax.

REQUEST FOR PROPOSAL RESPONSE FORM

STRATEGIC PLAN FOR BALDWIN COUNTY COMMISSION

Date:					
Out of State	or es No	_ If yes, Certificat	ion of Authorit	y Registration Nun	 nber
Company Name:	:				
Address:					
Position:					
Phone:					
Fax:					
Fmail·					

State of Alabama)	
County of Baldwin)	
	CONTRACT FOR	R PROFESSIONAL SERVICES
(hereinafter called "CC		e and entered into by and between the County of Baldwin brough its governing body, the Baldwin County red to as "PROVIDER").
The Request for Propo	sals specifications are fu	lly set forth as part of this contract.
	w	ITNESSETH:
Where	eas,	
Where	eas,	
	sufficiency of which bei	the premises and the mutual covenants herein ng hereby acknowledged, PROVIDER and COUNTY do
	I. <u>Definitions.</u> The follo	wing terms shall have the following meanings:
	A. COUNTY:	Baldwin County, Alabama
	B. COMMISSION:	Baldwin County Commission
	C. PROVIDER:	
	to perform for the COU	ly. The COUNTY hereby retains, and the PROVIDER agrees JNTY, those professional services as hereinafter set forth. erve as the binding contract for the services of PROVIDER.

PROVIDER shall immediately commence performance of the services outlined herein upon full execution of this Contract. All work shall be commenced and completed in a timely manner as, and at the times, herein set out.

- **III.** <u>Recitals Included.</u> The above recitals and statements are incorporated as part of this Contract, and shall have the effect and enforceability as all other provisions herein.
- **IV.** <u>Professional Qualifications.</u> For the purpose of this Contract, the PROVIDER represents and warrants to the COUNTY that it possesses the professional, technical, and administrative personnel with the specific experience and training necessary to provide the professional services required herein.
- **V.** <u>No Prohibited Exclusive Franchise.</u> The COUNTY neither perceives nor intends, by this Contract, a granting of an exclusive franchise or violation of Art. I, Section 22 of the Alabama Constitution.
- VI. Representation/Warranty of Certifications, Etc. PROVIDER represents and warrants that PROVIDER is presently certified, licensed and otherwise permitted under all necessary and applicable laws and regulations to perform the services herein, and that PROVIDER shall renew, maintain, and otherwise ensure that all such certifications, licenses, and permits are current and valid, without interruption, for and through completion of the services. The representation and warranty aforesaid is a material inducement to the COUNTY in entering this Contract, and the parties agree that the breach thereof shall be deemed material at the County's option.
- **VII.** <u>Legal Compliance.</u> PROVIDER shall at all times comply with all applicable federal, State, local and municipal laws and regulations.
- VIII. Independent Contractor. PROVIDER acknowledges that it is an independent contractor, and PROVIDER shall at all times remain as such in performing the services under this Contract. PROVIDER is not an employee, servant, partner, or agent of the COUNTY and has no authority, whether express or implied, to contract for or bind the COUNTY in any manner. The parties agree that PROVIDER shall be solely responsible for and shall have full and unqualified control over developing and implementing its own means and methods, as it deems necessary and appropriate in providing the aforementioned services, and that the COUNTY's interests herein are expressly limited to the results of said services. PROVIDER is not entitled to unemployment insurance benefits, and PROVIDER is responsible for and obligated to pay any and all federal and state income tax on any monies paid pursuant to this Contract.
- **IX**. No Agency Created. It is neither the express nor the implied intent of PROVIDER or COUNTY to create an agency relationship pursuant to this Contract. Therefore, the PROVIDER does not in any manner act on behalf of COUNTY, and the creation of such a relationship is prohibited and void.

- **X.** <u>Unenforceable Provisions.</u> If any one or more of the provisions contained herein shall, for any reason, be held to be invalid, illegal or unenforceable in any respect, then such provision or provisions shall be deemed severable from the remaining provisions hereof, and such invalidity, illegality or unenforceability shall not affect any other provision hereof. This Contract shall be construed as if such invalid, illegal or unenforceable provision had never been contained herein.
- **XI.** Entire Agreement. This Contract represents the entire and integrated agreement between COUNTY and PROVIDER and supersedes all prior negotiations, representations, or agreements, either written or oral. This contract may be amended only by written instrument signed by all parties.
- XII. Failure to Strictly Enforce Performance. The failure of the COUNTY to insist upon the strict performance of any of the terms, covenants, agreements and conditions of this Contract shall not constitute, and shall never be asserted by PROVIDER as constituting, a default or be construed as a waiver or relinquishment of the right of the COUNTY to thereafter enforce any such term, covenant, agreement, or condition, but the same shall continue in full force and effect.
- **XIII**. <u>Assignment</u>. This Contract or any interest herein shall not be assigned transferred or otherwise encumbered by PROVIDER without the prior written consent of the COUNTY, which may be withheld or granted in the sole discretion of the COUNTY.
- XIV. Ownership of Documents/Work. The COUNTY shall be the owner of all copyright or other intellectual property rights in reports, documents and deliverables produced and paid for under this Contract, and to the extent permitted by Alabama law, any such material may be reproduced and reused at the discretion of the COUNTY without payment of further consideration. PROVIDER shall not transfer, disclose, or otherwise use such information for any purpose other than in performance of the services hereunder, without the COUNTY's prior written consent, which may be withheld or granted in the sole discretion of the COUNTY.
- **XV.** <u>Notice.</u> Notice required herein shall be in writing, unless otherwise allowed, and said notice shall be deemed effective when received at the following addresses:

PROVIDER:	 	

COUNTY: Baldwin County Commission

c/o Chairman

312 Courthouse Square

Suite 12

Bay Minette, AL 36507

XVI. <u>Services to be Rendered.</u> PROVIDER is retained by the COUNTY as a professionally-qualified **contractor**. The general scope of work for the services shall include all the terms and Conditions of <u>"Request for Proposals,"</u> the same being expressly incorporated herein by reference, and without limitation will encompass:

"All provision and conditions and/or specifications listed/stated in the Request for Proposal for a Strategic Plan for the Baldwin County Commission."

- A. PROVIDER will provide ongoing communications with COUNTY regarding this service, including updates, emails and etc. as requested. Additionally, PROVIDER will meet with COUNTY as needed or requested.
- B. PROVIDER is responsible for the professional quality, technical accuracy, timely completion and coordination of all services furnished by or in relation to this Contract.
- C. PROVIDER represents and warrants that its services shall be performed within the limits and standards provided by the COUNTY, in a manner consistent with the level of care and skill ordinarily exercised by similar providers under similar circumstances at the time the services are performed.

XVII. General Responsibilities of the COUNTY.

- A. The COUNTY shall provide reasonable notice to PROVIDER whenever the COUNTY actually observes or otherwise actually becomes aware of any development that affects the scope or time of PROVIDER's services hereunder or any defect or nonconformance in the work of PROVIDER.
- B. The COUNTY shall pay to PROVIDER the compensation as, and subject to the terms set out below.

XVIII. Termination of Services. The COUNTY or PROVIDER may terminate

this contract, with or without cause or reason, by giving thirty (30) days written notice of such to the other party. Upon receipt of such notices, PROVIDER shall discontinue its work to the extent specified in the notice.

In the event of termination, the COUNTY shall pay PROVIDER for all services satisfactorily rendered, and for any expenses deemed by COUNTY to be a reimbursable expense incurred pursuant to this Contract and prior to the date of termination.

XIX. Compensation Limited. The compensation to be paid to the PROVIDER shall be the full compensation for all work performed by PROVIDER under this Contract. Any and all additional expenditures or expenses of PROVIDER, not listed in full within this Contract, shall not be considered as a part of this Contract and shall not be demanded by PROVIDER or paid by COUNTY.

XX. <u>Direct Expenses.</u> Compensation to PROVIDER for work shall be \$ ______. Said compensation shall be all inclusive, including without limitation, reimbursement of all cost, incidentals and operating expense associated with those directly engaged in performance of the requested services

XXI. Method of Payment. PROVIDER shall submit invoices to the COUNTY for payment for work performed. Such invoice shall be accompanied by a detailed account of compensation to be paid PROVIDER.

Payment shall be made by the COUNTY within thirty (30) days of the approval of the invoice submitted by the PROVIDER. The COUNTY agrees to review and approve invoices submitted for payment in a timely manner.

XXII. Effective and Termination Dates. This Contract shall be effective for three (3) months and commence immediately upon the same date as its full execution and same shall terminate upon both the expiration of three (3) months or either by giving thirty (30) days written notice of such to the other party. [Nothing herein stated shall prohibit the parties from otherwise terminating this Contract according to the provisions herein.]

XXIII. Force Majeure. The Parties hereto shall incur no liability to the other if performance becomes impossible or impracticable by reason of an event or effect that the parties could neither have anticipated nor controlled. This allowance shall include both an act of nature and acts of third parties. Any costs that would otherwise be incurred and/or necessitated by the provisions herein shall be alleviated for either party by such event or effect.

XXIV. <u>Indemnification.</u> PROVIDER shall indemnify, defend and hold County, and its Commissioners, affiliates, employees, agents, and representatives (collectively referred to in this Section XXIV as "COUNTY") harmless from and against any and all claims, demands, liabilities, damages, losses, judgments, costs, and expenses including, without limitations, attorneys' fees, and costs, for any and all personal injury (including death) and property damage of any kind or

nature whatsoever, incurred by, asserted against, or imposed upon COUNTY, as a result of or in any manner related to provision of services hereunder, or any act or omission, by PROVIDER. PROVIDER shall provide the COUNTY with proof of general liability coverage including the COUNTY as an additional insured. This indemnification shall survive the expiration or termination of this Contract.

XXV. <u>Number of Originals.</u> This Contract shall be executed with three (3) originals, each of which are equally valid as an original.

XXVI: Governing Law: This Contract in all respects, including without limitation its formation, validity, construction, enforceability and available remedies, shall be governed by the laws of the State of Alabama, without regard to Alabama conflict of law principles.

XXVII: Insurance: Prior to performing services pursuant to this Contract, Provider shall carry, with insurers satisfactory to County, throughout the term of hereof, Auto Liability Insurance, including owned, hired and non-owned vehicles, with limits of not less than \$1,000,000, combined single limit, for both bodily injury liability and property damage liability each occurrence; Commercial General Liability Insurance, including all contractual liability hereunder, with limits not less than \$1,000,000, combined single limit, for both bodily injury liability and property damage liability each occurrence; and Worker's Compensation Insurance, meeting the statutory limits of the State of Alabama and Employer's Liability Insurance fully covering all employees and supervisors participating in the work at the subject property site. All liability insurance shall name the County as an additional insured. Prior to commencing operations hereunder, a Certificate of Insurance evidencing such coverage, satisfactory to County, shall be furnished to County, which shall specifically state that such insurance shall provide for at least ten (10) days' notice to County in the event of cancellation, termination or any change in such insurance policies. The workers compensation certificate shall bear an endorsement clearly evidencing a waiver of the right of subrogation against County and County Representatives. Should Provider fail to furnish current evidence upon demand of any insurance required hereunder, or in the event of cancellation, termination or change in any such insurance, County may, at its option, suspend this Contract until insurance is obtained, terminate this Contract immediately without further action, or hold Provider in material default and pursue any and all remedies available.

IN WITNESS WHEREOF, the parties hereto have executed this Contract on the last day of execution by the COUNTY as written below.

COUNTY	ATTEST:		
/		/	
CHARLES F. GRUBER, Chairman /Date	WAYNE DYESS, County Administrator	/Date	
State of Alabama)			
County of Baldwin)			
I,, hereby certify that, Charles F. Gruber, whose r Wayne Dyess, whose name as County Adminis this day that, being informed of the contents cofficers and with full authority, executed same of said Commission.	name as Chairman of Baldwin Co strator, are known to me, acknow of the Contract for Professional S	ounty Commission, and wledged before me on Services, they, as such	
GIVEN under my hand and seal or	n this the day of	, 2019.	
	Notary Public		
	My Commission Expires		

SIGNATURE AND NOTARY PAGE TO FOLLOW

PROVIDER:

	Insert Pr	ovider Name					
Ву			/Date				
)						
County of _)						
						nd State, hereby certify	
:hat		as	of			_, whose name is signe	d
peing inforn	ned of the co	ntents of the fo		uted the san	_	me on this day that, ily on the day the same	
	GIVEN ur	nder my hand a	and seal on this th	e d	ay of	, 2019.	
			- 	Notary Publi	ic,		
			1	My Commiss	ion Expires		